

Office of Quality, Standards  
and Partnerships



UNIVERSITY OF  
**LINCOLN**

QUALITY ASSURANCE MANUAL  
**Academic Partnerships**

**SECTION 06**

## Introduction

This document summarises the University's processes for partnership approval, monitoring and review. The University's overall approach to Quality Assurance is detailed fully in Quality Assurance Manual Section 01 – *General Principles and Quality Assurance Policy*.

The University has a duty to ensure that its responsibility for standards and quality is discharged effectively through its procedures for the approval, monitoring and review of academic partnerships. In doing this it seeks to ensure that due account is taken of:

- Appropriate external reference points, including:
  - The Office for Students (OfS) General Ongoing Conditions of Registration
  - The Standards and Guidelines for Quality Assurance in the European Higher Education Area 2015
  - The Quality Assurance Agency (QAA) Framework for Higher Education Qualifications of Degree-Awarding Bodies in England, Wales and Northern Ireland (FHEQ)
  - The QAA's UK Quality Code for Higher Education, and its underpinning Advice and Guidance
  - Relevant QAA guidance such as qualification characteristics and country reports
  - Guidance on institutional status and comparability statements from the ECCTIS UK ENIC (previously NARIC) database
  - Requirements of Professional, Statutory and Regulatory Bodies (PSRBs), employers and any relevant national legislation/national commitments to European and international processes
  - Any in-country local or national registration or accreditation requirements
- The compatibility of partnership proposals and developments with institutional goals and the Strategic Plan, and in particular the Academic Partnerships Policy and the University's local, national and international strategic objectives
- Strategic, academic and resource planning
- Existing provision within the institution, including any existing awards that may be offered jointly with other institutions
- The level of risk involved in each approval and the optimal level of resource necessary to ensure that the required outcomes of the partnership are achieved

The University distinguishes between two types of academic partnership - Cooperation and Collaboration - which both require signed agreements between the University and its Partner.

**Collaboration** - is the delivery or support in delivery by a partner of any part of a programme of study leading to an award of the University or award for which the University is responsible.

**Cooperation** - does not involve delivery by a partner of any part of a programme of study leading to an award of the University. Cooperation may include, but is not limited to, activities such as short or long term international study opportunities or progression arrangements, including those which allow for advanced entry to University programmes.

Further details on these categories can be found in the University's Academic Partnerships Policy.

The standing of any partner should be consistent with the requirements of the University's Academic Partnerships Policy and Strategic Plan.

In working with Partners, the University is responsible for:

- The academic quality and standards, and the quality of learning opportunities, of all awards made in its name, including those delivered jointly with another institution
- Conducting appropriate and sufficient due diligence
- The drafting and management of all partnership agreements, including maintaining an authoritative record of all academic partnerships entered into by the University
- Ensuring that partner staff engaged in delivery of a collaborative programme are appropriately qualified for their role
- Appointing the External Examiners for all University programmes, including those delivered jointly with another institution
- Maintaining its authority for awarding certificates and transcripts relating to the programmes of study delivered through collaborative arrangements
- Ensuring that it has effective oversight over the accuracy of all published information relating to its collaborative provision, such as promotional material and programme information or guidance on the appropriate channels for student complaints and appeals

As part of their agreement with the University, both UK and International Partners are responsible for:

- Ensuring that all required University processes to ensure academic quality and standards are implemented within the partner institution, including participating fully in the University's annual monitoring processes

- Working with the University to meet the requirements of all reviews, audits or thematic enquiries conducted by the Office for Students, QAA or other statutory or regulatory body
- Ensuring that the University is notified of any relevant communication, notification of audit, cause for concern review or any other communication from the Office for Students, QAA or other statutory or regulatory body in relation to any aspect of a University of Lincoln programme of study
- Working with the University to ensure that the terms and conditions originally approved at the time of validation, centre approval and approval to deliver continue to be met and informing the University promptly should there be any material changes
- Ensuring that all public information is accurate and reliable in relation to University of Lincoln programmes, and that students have key information about their programme including the programme specification approved by the University of Lincoln
- Ensuring that the information made available to students includes guidance on the appropriate channels for student complaints and appeals.

The roles and responsibilities of both parties, whether in a cooperative or collaborative arrangement, shall be set out in a signed agreement between the University and the Partner.

## Cooperative Partnership Approval Stages

### Initial Institutional Approval and Due Diligence

- College Leadership Team
- Market Insight, Admissions, Recruitment and Portfolio Sub-Committee (MIRAP) / Academic Development and Quality Committee (ADQC)

#### Stage 1

### Confirmation of Arrangements

- Curriculum mapping
- Suitability for international study opportunities
- Any further due diligence required

#### • Stage 2

### Drafting of Agreement

#### • Stage 3

### Final Institutional Approval

- Academic Development and Quality Committee (ADQC)
- #### • Stage 4

For the efficient and timely approval of partnerships, stages 2 and 3 will usually run concurrently.

## Collaborative Partnership Approval Stages

### Initial Institutional Approval and Due Diligence

- College Leadership Team
- Market Insight, Admissions, Recruitment and Portfolio Sub-Committee (MIRAP) / Academic Development and Quality Committee (ADQC)

#### Stage 1

Production of Centre Approval/Validation/Approval to Deliver Documents

#### Stage 2

Centre Approval/Validation/Approval to Deliver Event

- Any further due diligence required

#### Stage 3

Report and Agreement

#### Stage 4

Final Institutional Approval

- Academic Development and Quality Committee (ADQC)

#### Stage 5

## Stage 1 – Initial Approval for all Partnerships

Proposals for new partnerships must be approved by the Senior Leadership Team through the Market Insight, Admissions, Recruitment and Portfolio Sub-Committee (MIRAP) and the Academic Development and Quality Committee (ADQC). Partnership proposals must first be signed by the relevant Head of College to indicate their support for the partnership to proceed to development and agreement before submission to MIRAP. MIRAP will assess proposals and business cases and recommend relevant proposals to the Academic Development and Quality Committee for approval. Partnership proposals may also, as required and at the discretion of the Chair of SLT and the Chair of MIRAP and ADQC, be considered by SLT or referred to another appropriate SLT committee for consideration.

Partnership proposals shall first be referred to the Office of Quality, Standards and Partnerships (OQSP) for an initial due diligence assessment in order to inform MIRAP and ADQC's decision. OQSP will complete a due diligence report and risk assessment to accompany the partnership proposal. The level of potential risk associated with each new partnership will be considered by MIRAP when determining whether to recommend the proposal for approval by ADQC. The level of risk will inform any further due diligence required, including the nature of any approval event.

In the case of collaborative proposals, or for other proposals where requested, MIRAP will require a financial case to be presented. The proposal, alongside the Partnership Costing Model, must be completed in consultation with Finance (including Planning), Marketing and Recruitment, the Library, Digital Technologies, Estates and the International Office (where applicable) to confirm resources and timescales. In the case of cooperative proposals, MIRAP may, at its discretion, require a financial case to be included.

MIRAP will scrutinise the partnership proposal and decide whether to recommend approval in principle to proceed to approval to ADQC. MIRAP or ADQC may request further initial due diligence to be carried out at their discretion before arriving at a decision. MIRAP or ADQC may also refer partnership proposals to other SLT committees as business requires.

Where collaborative proposals also include the validation of a programme of study, a programme proposal will need to be approved through MIRAP and ADQC in accordance with the procedures set out in Quality Assurance Manual 02 - *Programme Approval*.

Where proposals are for a research or commercial undertaking, it may be more appropriate for approval to be conducted through the Research and Enterprise due diligence and approval process. Proposers should liaise with the Academic Partnerships Manager and the Contracts and IP Officer in Research and Enterprise to agree the most appropriate approval route.

## Due Diligence

The University will conduct appropriate and sufficient due diligence on all proposed partners. A formal due diligence report will be produced to accompany each partnership proposal for formal approval.

All proposed partnerships will have the following due diligence carried out:

The history and current legal standing of the proposed partner, checks on key individuals, a general search for information and stories associated with the proposed partner which could lead to negative press or potential future issues with the institution. This includes the search of specific pre-determined key words on key topic areas.

If the proposed partner is an education provider, additional areas will be considered including the following:

- Quality assurance and accreditation status with their respective governing bodies
- ECCTIS recognition
- Reputation and rankings
- Institutions code of conduct and student handbooks
- In cases of articulation agreements checks will be carried out on any related pre-determined entrance qualifications.

If the proposed partner is from outside the UK additional areas will be considered for the country the proposed partner is located including:

- UK government sanctions checks
- In-country risk checks looking at the local political, business and education landscapes.
- A summary will also be compiled looking at ethical considerations of the proposed partner and the country in which it operates.

Any proposed partnerships which include research activities will be subject to a separate due diligence process conducted by Research and Enterprise.

Additional due diligence may be carried out on a case-by-case basis.

## Review of Due Diligence

The Regulatory Improvement Sub-Committee (RISC) is responsible for oversight of the Academic Partnerships Register. Due diligence on all partners on the Academic Partnerships Register will be refreshed annually by QQSP prior to the first meeting of RISC of the academic year.

Due diligence will also be comprehensively refreshed and reported to MIRAP and ADQC for partnerships undergoing renewal.

QQSP will comprehensively refresh due diligence and performance against key OfS B3 indicators and other KPIs for the University's collaborative partners in an annual review of performance to ADQC.



## Letters of Intent (Memoranda of Understanding)

A Letter of Intent (also known as a Memorandum of Understanding) sets out possible future areas of activity without committing either partner to undertaking any activity, in order to allow initial discussion between parties to proceed.

A Letter of Intent or Memorandum of Understanding must be referred to OQSP to conduct a due diligence search on all named institutions and to ensure the contents do not exceed the criteria of a Letter of Intent.

A Letter of Intent or Memorandum of Understanding must be approved by ADQC after a recommendation from MIRAP. MIRAP or ADQC may, at their discretion, require a partnership proposal to accompany the Letter of Intent or Memorandum of Understanding.

A Letter of Intent or Memorandum of Understanding may be signed by the Vice Chancellor, a Deputy Vice Chancellor or other Senior Leader in the Vice Chancellor's Office, or a Head of College.

In all other respects, partnerships proposed through a Letter of Intent or Memorandum of Understanding will be subject to the University's established partnership approval procedures.

## Letters of Admission

1. Once the International Office identifies a new opportunity they will circulate the following information:

- Curriculum information should be sent to the programme team/School, copying in College International Leads and the Academic Partnerships Manager.
- Curriculum mapping for new arrangements should be approved by College Academic Development and Quality Committee<sup>1</sup> in the normal way; where letters are for renewal, the College should review updated curriculum information and renew the mapping if necessary.
- OQSP will produce a due diligence report on the institution.
- Details of any non-standard qualification will be sent to Admissions for checking for comparability.

2. If all parties are in agreement to proceed, OQSP will then issue the admissions letter saying that the University will consider the students for entry to the identified programmes.

3. The Letter of Admission will be signed off by the Head of College.

4. When applicable, any new or renewed Letters of Admission issued will be reported to the next available meeting of RIsC confirming the process has been followed. This will ensure more control over

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<sup>1</sup> or equivalent College-level Quality Committee

the process while enabling the University to react swiftly to new opportunities, and also mirror current reporting for new and renewed student mobility agreements.

## Other Agreements

An agreement may be proposed which is judged to be predominantly strategic, rather than academic, in nature. OQSP will work with the proposer to determine the most appropriate body for approval of the agreement, which may be College Leadership Team, MIRAP and ADQC, Senior Leadership Team or another formal strategic oversight group. Agreements may also be required to be referred to the College or University Academic Development and Quality Committee or to Research and Enterprise as appropriate.

## Information Security

Cooperative and collaborative partnership arrangements must be supported, where applicable, by information sharing and/or data processing agreements in accordance with data protection legislation. It is the responsibility of the School or Department of the University that shares information to ensure that an appropriate information sharing or data processing agreement is in place. Advice should be sought from the Information Compliance Team in Legal and Compliance. OQSP may provide assistance in putting these in place, and may take the lead in ensuring that information sharing agreements are in place for University level partners. Where an information sharing or data sharing agreement is required to be added to an existing agreement, this does not require the approval of Academic Development and Quality Committee.

## Stage 2 – Approval of Cooperative Partnerships

OQSP will work with the proposer to determine what further due diligence is required and to produce a partnership agreement.

Due diligence measures may include, but are not limited to:

- Establishing the appropriateness of other institutions' qualifications for the purposes of standard or advanced entry.
- Establishing the appropriateness of other institutions to provide University of Lincoln students with international study opportunities.
- Conducting further reputational, educational, financial or legal due diligence as necessary.

## Qualifications for Standard or Advanced Entry

Qualifications may be used for standard admission to University programmes, or for admission with advanced standing.

Where a qualification is to be used for standard or advanced entry to a university programme, the equivalence of the qualification to a UK qualification will be established through use of the ECCTIS UK ERIC database and other appropriate sources of information.

Where a qualification is to be used for advanced entry, the relevant College must satisfy itself that a qualification is of the appropriate level and volume of credit, and, where applicable, that there is sufficient curriculum match, for example through the use of a curriculum mapping exercise, to allow the award of credit. This will usually be confirmed through the College Academic Development and Quality Committee, but may also be considered and approved by an appropriate validation/approval to deliver panel

OQSP will assist with advising on the appropriateness of the qualification and on any formal approval requirements.

## International Study Opportunities

School and College Mobility Tutors will work with the International Mobility Team in Careers and Employability to establish the appropriateness of another institution to provide international study opportunities to University of Lincoln students. The Mobility Team will work with OQSP to ensure that an institution is considered appropriate to provide international study opportunities. For more information please see Quality Assurance Manual Section 07A - *International Study Opportunities*.

## Agreements for Academic Cooperation

OQSP will draft the agreement for academic cooperation in consultation with the relevant School or College and the proposed partner.

Once a cooperative agreement is drafted to all parties' satisfaction it will be submitted to the Academic Development and Quality Committee for approval, accompanied by a summary sheet from OQSP detailing any quality assurance and other due diligence measures that have been conducted.

An agreement for academic cooperation may be signed by the Vice Chancellor, a Deputy Vice Chancellor or other Senior Leader in the Vice Chancellor's Office, or a Head of College.

## Stage 2 – Approval of Collaborative Partnerships

The University must satisfy itself that a proposed collaborative partner is of sufficient quality and standing to deliver a University programme of studies.

Before any partner can deliver a University programme:

- The appropriate College must support the development
- A current signed agreement must be in place
- The Centre Approval process must be complete
- They must be Approved to Deliver each particular programme and required mode of delivery
- Any new programme must be validated in accordance with the established University process

### Centre Approval/Approval to Deliver University of Lincoln Programmes

Centre Approval/Approval to Deliver is the process by which authority is given to a new partner or centre to offer and deliver University programmes.

**Centre Approval** relates to the initial assessment of a potential partner's general ability to deliver University programmes to a suitable standard

**Approval to Deliver** relates to the potential partner's ability to deliver specific programmes

The process seeks to confirm that the centre is able to fulfil the requirements for delivering HE programmes to an appropriate academic standard and can provide a student experience of sufficient quality for any specified programme validated by the University. It should be noted that separate approval is required for each site at which provision is to be delivered.

Approval is carried out by a panel consisting of:

A Chair, not from the College in which the provision resides

Two internal members, where one is a subject specialist from within the School and one is from outside the School

An appropriate member of Library staff, nominated by the University Librarian

A Quality, Standards and Partnerships Officer

The panel composition may be varied, at the discretion of the Director of Quality, Enhancement and Standards, to respond to particular circumstances, e.g. where it is felt external input is needed to ensure impartial assessment of specialist technical resources or staffing requirements or to incorporate the requirements for a validation panel.

## Documentation Required

For Centre Approval, the proposed partner must provide the following:

A rationale document, which will outline:

- The size, status, reputation, mission and objectives of the proposed partner
- The proposed partner's experience of similar collaborative links or delivering similar provision
- A summary of relevant quality assurance policies and practices within the proposed partner, including committee reporting structures, and any previous experience of engaging with a higher education institution's quality processes
- An inventory of the resources available including teaching facilities, specialist facilities and library and IT facilities
- Details of the proposed partner's staff development policy and details of practice to demonstrate how staff knowledge/skills are developed

For an associated and any subsequent Approval to Deliver, the partner must provide:

- CVs of relevant staff to be involved in the delivery, including details of their current teaching commitments
- Details of specialist resources required for delivery of specific programmes such as laboratories, workshops and design studios.

- Details of learning resources required for delivery of specific programmes

For both Centre Approval and Approval to Deliver, the Panel will be provided with all relevant programme and module specifications, generated from the Academic Programme Management System. Where programme and module specifications have been developed specifically for the partnership, these will be jointly developed by the partner and the supporting School or College.

## Validation of Programmes

Validation of a programme to be offered by a partner institution follows the normal University process as laid down in Quality Assurance Manual Section 02 - *Programme Approval* but the process itself will usually be combined with the approval and authorisation of that partner to deliver. Panels will be constructed to include the additional required levels of scrutiny required by the validation process.

## Approval Event

The panel will meet the proposed partner to discuss the proposal with centre staff and view the facilities. The documents listed above should be made available to the panel at least ten working days before the visit. At the end of the event the panel will meet and come to a decision on the outcome.

Where possible, approval events will be held at the proposed partner in order to allow an assessment of physical facilities and resources available to students. Where travel restrictions or other impediments beyond the University's control mean that travel to the partner is not possible, the University may employ other methods to assure itself of the appropriateness of a partner's resources, for example through virtual tours and the utilisation of independent subject experts available in the same locality of the partner. The level of risk involved in the proposed arrangement shall be considered when determining alternative arrangements, and any alternative approval arrangements must be approved by the Chair of Academic Development and Quality Committee before the approval event can proceed. Even where alternative approval arrangements have been agreed, following the event the approval panel or Academic Development and Quality Committee may determine that a physical visit to the partner by appropriate members of the panel or locally based independent subject experts is necessary before approval can be granted.

The possible event outcomes are:

1. To recommend approval
2. To recommend approval subject to conditions and/or enhancement opportunities
3. To not recommend approval until further development work has been undertaken and, where appropriate, a subsequent approval event held

Any conditions set by the panel must be completed before the programme can be validated and recruitment of students onto any programmes can begin. Any recommendations made by the panel must be reflected on and responded to by the programme team, but do not necessarily have to be incorporated into the programme. The panel will stipulate the date by which conditions must be met. OQSP will produce a report of the event which will be agreed by the Chair and sent to the partner to confirm the panel's decisions and the reasons for them.

The partner will write a formal response to demonstrate how conditions and recommendations will be addressed, and will submit this to the Quality, Standards and Partnerships Officer before the deadline set. Once the panel is assured that conditions have been met, approval is given and the documentation will be forwarded to the University's Academic Development and Quality Committee for final ratification.

## Agreements for Academic Collaboration

OQSP will draft the agreement for academic collaboration in consultation with the College and the proposed partner.

Once a collaborative agreement is drafted to all parties' satisfaction, it will be submitted to Academic Development and Quality Committee for approval, accompanied by the approval event report and a summary sheet from OQSP detailing any other quality assurance and due diligence measures that have been conducted.

An agreement for academic collaboration shall normally be signed by the Vice Chancellor, a Deputy Vice Chancellor or other Senior Leader in the Vice Chancellor's Office, or a Head of College.



## Monitoring of Programmes Delivered by Partners

A Programme Monitoring Report must be completed for all programmes delivered by Partners during the previous academic year. OQSP will issue annually a report template based upon the on-campus Continuing Programme Monitoring system. Separate Programme Monitoring Reports should be completed for each place of delivery, and submitted to the relevant Subject Committee.

Partner Annual Programme Monitoring Reports will be approved alongside annual Link Tutor Reports at the relevant College Academic Development and Quality Committee. Partner Annual Programme Monitoring Reports must also be forwarded to Heads of School.

An overview of the annual programme monitoring process is included in Quality Assurance Manual Section 03 - *Continuous Programme Monitoring*.

## Collaborative Partner Link Tutors

Link Tutors provide assistance and support to staff at partner institutions and provide assurance to the University that partnerships are operating appropriately and effectively. Link Tutors are expected to submit an annual report to the College Academic Development and Quality Committee.

Please see Quality Assurance Manual Section 06B - *Collaborative Partner Link Tutors* for further details.

## Changes to Programmes Delivered by Partners

Validated programmes may be changed in two ways:

- Where major changes are required, revalidation is required and follows the same process as validation. This process is described in Quality Assurance Manual Section 02 - *Programme Approval*.
- Where less significant changes are required, the programme modification process will be used. This process is described in the Quality Assurance Manual Section 05 - *Programme Modification*.

Changes must be discussed and agreed with University programme teams. Advice should also be sought from the Office of Quality, Standards and Partnerships.

When programmes delivered by partners are revalidated, a Re-Approval to Deliver exercise will take place.

## Processes for Renewal of Academic Partnerships

Both collaborative and cooperative arrangements which are due for renewal are subject to the oversight of SLT, through MIRAP and ADQC. OQSP will provide refreshed due diligence for any partner due for renewal. Colleges must provide a proposal for renewal of the partnership, reviewing performance to date and determining KPIs to be established for the renewed partnership. Where appropriate, MIRAP may wish to review key KPIs such as numbers of students recruited, numbers of students taking up international study opportunities, or a financial review of the performance of the partnership under the terms of the previous agreement. In the case of key collaborative partners, OQSP shall prepare a report detailing the performance of the partnership in relation to OfS Condition B3 and other indicators, including financial performance. Consideration shall also be given to any concerns which have been identified through External Examiner reports, programme monitoring, and any reputational issues which could give cause for concern to the University. MIRAP shall take this review into account in considering whether to recommend renewal of partnerships to ADQC. Renewal of academic partnership agreements and approval of any revalidation and re-approval to deliver reports remains the responsibility of Academic Development and Quality Committee.

In all other respects, procedures for renewal of a partnership shall follow those for establishment of a new partnership.

## Process for Renewal of Student Mobility Agreements

Where existing student mobility agreements are due for renewal the Office of Quality, Standards and Partnerships will oversee renewal of the agreement with the International Mobility Team in Careers and Employability and the relevant College(s). The Head of College shall have the final authority on whether to renew a student mobility agreement. The renewal shall be noted at the next available meeting of RIsC. Due diligence will be refreshed for any student mobility renewal.

Where there are any concerns over the renewal of a student mobility agreement these concerns may be referred to RIsC (and ADQC as appropriate) before renewal can be confirmed.

The process for establishing a new student mobility partnership remains the process for Approval of Cooperative Partnerships as detailed above.

## Centre Reviews

In addition to the processes described above, the University also reserves the right to carry out Centre Reviews where it wishes to review the operation of a partnership or where there are causes for concern. Reviews will be carried out by a member of the Office of Quality, Standards and Partnerships with support from other colleagues within the University.

The Office of Quality, Standards and Partnerships will constitute a panel in accordance with the nature of the review. If External Examiner reports or programme monitoring have identified obvious areas of concern, then the University may at its own discretion invite an external panel member in an appropriate subject discipline to join the review panel. The University may also invite other representatives onto the panel, for example a representative from Student Administration with oversight of partnerships, as required.

Areas for review may typically be, but are not limited to:

- Student Experience
- Public Information
- Assessment and Moderation
- Operation of Assessment Boards
- Issues arising from External Examiner Reports, Programme Monitoring reports and Link Tutor reports or Student Surveys, including NSS
- B3 data, including Continuation, Completion and Progression (to highly skilled employment/study) data

and will typically involve meetings with staff and students of the partner institution, alongside a review of documentation.

The representative from the Office of Quality, Standards and Partnerships will produce a report of the review, including any recommendations for action by the partner institution and University programme teams, who may also be required to produce an action plan in response. The finalised report will be presented to the University Academic Development and Quality Committee for approval.

## Partnerships Register

The Partnerships Register is the definitive record of the University's cooperative and collaborative academic partnerships. The Partnerships Register is maintained, updated and published by the Office of Quality, Standards and Partnerships. The Register contains the following information relating to each partnership:

- Institution name
- Country
- Programmes delivered by the partner and level of study (where applicable)
- School and Subject area
- University and partner contact names
- Nature of the relationship (for example, student exchange)

- Details of the signed agreement (including a link to the current agreement)
- A record of approvals
- A link to the Partnerships Dashboards for key collaborative partners
- A brief summary of due diligence

The Partnerships Register is updated throughout the academic year as new partnership proposals are approved in principle and as new agreements are signed and historical agreements renewed.

## Review of the Partnerships Register

The Regulatory Improvement Sub-Committee shall receive a regular update on the Partnerships Register at every meeting, highlighting any agreements that are expired or due for renewal within six months. Additionally, each College shall be invited to review their entries on the Partnerships Register regularly. This shall usually be through a dedicated agenda item at a meeting of the College's International Committee, with the Academic Partnership Manager in attendance to assist with the review. As part of this regular exercise, due diligence entries on the Partnerships Register shall be reviewed and refreshed by the Office of Quality, Standards and Partnerships. The Office of Quality, Standards and Partnerships will flag up in particular those cooperative partnerships due to expire/renew and any KPIs that had been originally agreed in relation to those partnerships. When deciding whether a cooperative partnership may be renewed the College shall review the performance of the partnership due for renewal against any original KPIs specified for the partnership, and taking into account factors such as ranking position, the amount of activity such as recruitment numbers, quality of student experience and College and University strategic fit.

Furthermore, the Academic Development and Quality Committee shall conduct an annual review of OfS B3 indicators and other performance KPIs in relation to key collaborative partnerships on the Partnerships Register.

Renewal of any associated academic partnership agreement remains the responsibility of MIRAP and ADQC as detailed in Process for Renewal of Academic Partnerships.